



Building the homes we need

A programme for the 2015 government

17 April 2014



To set out:

- Why the current house building system is failing to deliver, despite consistent high demand and government support
- How we could reach a target of 250,000 annual housing completions by the end of the 2015 – 2020 parliament

Within the constraints:

- Any level of new investment recommended is realistic
- Reform can work broadly within the current planning system, to avoid further major planning upheaval

Background Methodology

Shelter

Consulted widely with:

- Private developers
- Local authorities
- Housing associations
- Experts and national stakeholders

Bespoke research commissions:

- Europe Economics: competition and diversity in the housing supply sector
- Capital Economics: long term investment models
- IPPR: land market interventions in a localist context



- Supply does not respond to demand
- Pattern is entrenched, and worsening
- Need to tackle some of the fundamental dysfunctions.

Graph 2: Private sector house building, England 1946-2012



Shelter



- Housing supply is determined a set of interconnected markets
- The land market, the second hand sales market in homes and the building market
- All currently push up land prices







 It also deliver smaller homes of variable quality



In competition, the developer who pays the most for land will usually win. This means, to achieve the full sale price as determined by the second-hand market, infrastructure provision and the build quality and size of the new homes has to be squeezed.

Graphic: Land prices are set through competition to squeeze other costs



- This volatile land market is the site of competition for developers
- Competition for land concentrates the market & delivers poor results for consumers









Provide more land at lower cost

- Make competition drive higher quality and lower cost
- Increase public and private investment
- Lead change at the local level





To deliver this vision we therefore need:

- 1. Land market reform
- 2. House building market reform
- 3. Public & private investment in affordable housing
- 4. Strategic local leadership



Land Market Reform

Our vision is for a land supply system that is transparent, efficient and stable and most importantly provides much more land at lower prices Policies Land market reform



- Use strategic planning as in Europe
- Joint public private models to deliver quickly & capture land value

To ensure more land is available for homes at better prices:

1. "New Homes Zones" & new garden cities



Image: HafenCity Hamburg Credit: www.kcap.eu



 £250m for infrastructure deals

Council tax
 levied on the
 site if not built
 out,
 equivalent to
 if the units
 were built

To encourage sites to be built more quickly:

2. Infrastructure deals & stalled site tax

Graph 14: Impact of infrastructure incentive and stalled site tax¹⁴³





To make the entire land market more efficient:

3. Open up the land market with far more data

- Land market is non-transparent which is one barrier for new firms to enter the market
- We recommend data is collected and released in a universal, accessible form on:
 - Land price by site and per hectare
 - Land ownership in a format that can be mapped
 - PP granted in a form that can be mapped
 - New units granted by floor space
 - Ownership of new build by tenure and nationality



Development market reform

Our vision is for a house building sector with many more local builders and more innovative models of development such as custom build. We need the big players running at full throttle, but alone they won't be able to solve the housing shortage.



 Local builders struggled to access credit since financial crisis

£40m
 guarantee
 could unlock
 £435m
 lending

Help small builders access finance:

1. Help to Build guarantee scheme



Policies
Development market reform



- Up to 20% of new plots
 from land
 interventions
 for custom
 build
- Boost
 consumer
 offer
 (mortgage
 access,
 advice)

To increase the diversity of house builders

2. Provide serviced land for custom builders



Image: Custom Build Scheepstimmermanstraat, Amsterdam

Credit: Jones the Planner, Blog



Investment in affordable housing

Our vision is for an affordable house building sector that's well funded, has a variety of developers and produces high quality homes for a wide range of income groups, including social rented homes for those on low incomes and shared ownership for those on middle incomes



To build genuinely affordable homes & kick-start entire programme

1. Prioritise investment in affordable housing

- Capital Economics recommend £3.6 billion per annum additional capital investment as fiscally responsible given current government finances
- With our wider programme, just £1.22 billion per annum additional investment would be needed. Primary aim to increase low rent tenures to meet objectively assessed need.
- Extra investment is also necessary to substantially increase affordable home building and kick-start other elements of the programme.



 Model developed by Capital Economics

Long term,

 low cost
 finance to
 HAs and other
 affordable
 home builders
 across the
 sector

But with money tight, we need to look to new models too:

National housing investment banks & use of public land





Strategic local leadership

Our vision is for cities and towns which plan strategically: linking jobs, services, transport and homes. Local leadership will be vital to get us building the new places we need.



We need to plan the growth of our cities and towns strategically:

- Enhanced City Deals, with devolution of the HCA house building budget and strategic land powers. Devolution should be tailored to city regions in such a way that incentivises cross boundary working.
- Integrate major infrastructure and new homes, use development corporation models that capture land value along new transport routes and make large new settlements a category of nationally significant infrastructure.
- **Green belt flexibility**, give city leaders more powers to swap ugly or marginal green belt land out in exchange for new green belt elsewhere.

KPMG and Shelter programme for the next government



Houses built per year